

THE NATIONAL WAR COLLEGE  
Washington, D.C., 20315

*WE are file*

PROGRAM OF LECTURES

SEPTEMBER 1963

Herewith is a list of titles of lectures to be presented during September 1963. This announcement is to advise the various agencies of the Government of those lectures which are pertinent to them, for which there is space for visitors, and to acquaint these agencies with the regulations governing attendance. Due to the very limited seating available for visitors, it is desired that the agency requesting admission do so on a "need to know" basis.

NWC guest lecturers are assured that their remarks will be held in the strictest confidence and will not be attributed to them, either directly or through insinuation, outside the college lecture hall.

Each agency must assure compliance of the following restrictions:

- (1) The "off the record" basis of the lecture program must be respected.
- (2) The taking of notes or verbatim transcripts by visitors is not authorized.
- (3) The privilege of questioning the speaker during the discussion period is not extended to visitors.
- (4) Attendance at all lectures requires a TOP SECRET clearance.

3 September

1400 DEMOGRAPHIC FACTORS OF NATIONAL POWER. Professor Philip M. Hauser, Chairman, Department of Sociology, University of Chicago.

4 September

0900 THE AMERICAN CHARACTER. Dr. Louis Hartz, Professor of Government, Harvard University.

1400 AMERICA'S CHANGING SOCIETY. Professor Peter F. Drucker, Professor of Management, New York University.

5 September

0900 ECONOMIC FACTORS OF NATIONAL POWER. Professor John W. Kendrick, Department of Economics, George Washington University.

- 0900      6 September  
INTERNATIONAL ECONOMICS. Mr. August Maffry, International Division, Irving Trust Company.
- 0900      9 September  
MANAGEMENT AS A FACTOR OF NATIONAL POWER. (Speaker acceptance pending).
- 0900      10 September  
LABOR AS A FACTOR OF NATIONAL POWER. (Speaker acceptance pending).
- 0900      11 September  
GEOGRAPHIC FACTORS OF NATIONAL POWER. Professor Preston E. James, Chairman, Department of Geography, Syracuse University.
- 0900      12 September  
SCIENCE AND TECHNOLOGY AS FACTORS OF NATIONAL POWER. (Speaker acceptance pending).
- 0900      16 September  
MILITARY STRENGTH AS A FACTOR OF NATIONAL POWER. Admiral Arleigh A. Burke, USN (Ret.)
- 0900      17 September  
POLITICAL IDEOLOGIES AS FACTORS OF NATIONAL POWER. Professor Howard B. Penniman, Professor of Government, Georgetown University.
- 0900      19 September  
LEADERSHIP AS A FACTOR OF NATIONAL POWER. Professor William Y. Elliott, Littauer Center of Public Administration, Harvard University.
- 0900      20 September  
ALLIANCE AND COALITIONS AS FACTORS OF NATIONAL POWER. (Speaker acceptance pending).
- 0900      23 September  
THE UNITED NATIONS. The Honorable Harlan Cleveland, Assistant Secretary of State for International Organization Affairs.

Requests for attendance will be made in writing, to arrive at the Operations Office of the College no later than one week prior to the lecture. Suitable clearance documentation must accompany all requests. Since this office will be unable to advise of last minute cancellations of any lectures, it is

suggested they call OXford 58408 on the day before the scheduled lecture.

Visitors should be in grade of Colonel or Captain or GS-14 and above.

ALL VISITORS MUST REPORT TO THE SECURITY OFFICER AT THE MAIN ENTRANCE AND BE PRESENT IN THE AUDITORIUM FIVE MINUTES PRIOR TO THE STARTING OF THE LECTURE. VISITORS WILL NOT BE ADMITTED AFTER THE LECTURE HAS COMMENCED.

  
MILTON C. TAYLOR  
Colonel, USA  
Executive Officer

THE NATIONAL WAR COLLEGE  
WASHINGTON 25, D. C.

OFFICIAL BUSINESS

Director  
Central Intelligence Agency  
Wash 25 D C

S T O P 64

1

EA' M9 74 A SS 20A

AUG 22 1963

Dear Mr. McCone:

EA' MA 14 01 4 932

This is to commend Mr. John F. Blake, Central Intelligence Agency, for the individual research paper he prepared while a member of the 1963 Class of The National War College. Mr. Blake's paper, "The Political Significance of The Emergence of West Germany as The Predominant Nation in West Europe," was one of thirty-one selected to be forwarded to Service Chiefs or comparable authority. The paper was judged as outstanding from the standpoint of quality of research, logical development of thesis, and effectiveness of conclusions.

Mr. Blake demonstrated ability to build up and out from prior experience in this field and thereby to extend his grasp of it.

The selection process for these papers insures an unusually high overall level. To have one's research paper singled out from among the 133 submitted by members of the class is indeed noteworthy.

Sincerely,

EA' M9 24 A  
Incl

cy, Mr. Blake's IRP

FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director,  
Central Intelligence Agency  
Washington 25, D. C.

-----  
O/Exec Dir - 22 Aug 63  
Orig. sent to DD/S via DCI.

ENC 3 02 24 1963

*John W. McCone*

136594

L3K

AUG 26 1963

83' 114 54 1- 33 00A

Dear Mr. McCone:

This is to commend [redacted] Central Intelligence Agency, for the individual research paper he prepared while a member of the 1963 Class of The National War College.

[redacted] paper, [redacted] was one of thirty-one selected to be forwarded to Service Chiefs or comparable authority. The paper was judged as outstanding from the standpoint of quality of research, logical development of thesis, and effectiveness of conclusions.

[redacted] demonstrated ability to build up and out from prior experience in this field and thereby to extend his grasp of it.

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Sincerely,

1 Incl  
Cy, [redacted] IRP

FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director,  
Central Intelligence Agency  
Washington 25, D. C.

O/Exec Dir - 22 Aug  
Orig. sent to DD/S via DCI.

03 6634

LDL

20 AUG 1963

20 August 1963

Dear General Carter:

Thank you very much for asking [ ] of your Office of Training, to forward to us the composite critique of The National War College program submitted by the CIA members of the recent graduating class.

STAT

Their observations and impressions of the course are not only of particular interest and value to us but they were so well expressed that we will find it difficult not to borrow some of their descriptive comments.

Again, many thanks for their critique.

Sincerely yours,

FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

Lieutenant General Marshall S. Carter, USA  
Deputy Director  
Central Intelligence Agency  
Washington 25, D. C.

*File in the [ ]*

Orig. noted by DDCI - sent to DD/S and DTR.

Executive Registry

25 33/3/4512  
ER 63-5513

10 JUL 1963

Dear General Griswold:

I accept with pleasure the invitation from you and Admiral Rose to address the National War College and the Industrial College of the Armed Forces at 9 a.m., Wednesday, 9 October, on the subject, "The Intelligence Community and National Security Policy".

I am pleased to know that the National War College will be visiting the Agency again this year, and that you will be conducting a more intensive study of intelligence and the Central Intelligence Agency in the academic year 1963-64.

Sincerely,

*Signed*

John A. McCone  
Director

*Card*

Lt. General Francis H. Griswold, USAF  
Commandant, The National War College  
Washington 25, D.C.

WElder:MMW (26 July 63)

- O - Addressee
- 1 - (ER)
- 2 - DCI
- 1 - EA/DCI

30 4 10 63

Aug 2 3 10 63



THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

OK

JUL 9 - 1963

Dear Mr. McCone:

The National War College is conducting a short but more intensive study of intelligence and the Central Intelligence Agency in Course 3 of the 1963-64 academic year.

We have scheduled a program to begin Wednesday morning, 9 October, with an address on the subject, "The Intelligence Community and National Security Policy," which we have, by separate letter, cordially invited you to present. The Industrial College of the Armed Forces is joining us for your presentation.

On Wednesday afternoon, 9 October, there will be a general briefing on the Central Intelligence Agency. The briefing which Mr. Lyman B. Kirkpatrick gave last year on the Agency's relations with other departments of the Government was most informative and useful. We hope Mr. Kirkpatrick will be able to brief us again this year at The National War College.

We would also like to repeat the very profitable visit to your headquarters of a year ago. The visit is scheduled for Monday, 14 October, which we understand, from preliminary telephone conversations with [redacted] in General Carter's office, is tentatively acceptable to your Agency.

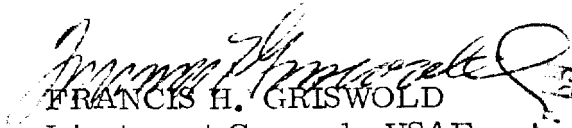
With regard to the activities during our visit, I feel that you know the general needs of the College. On the basis of last year's presentation, particular interest was expressed in the Agency's role and capabilities in counterinsurgency, the technical intelligence presentation, and the photographic intelligence coverage. Interest has also been expressed in a discussion on the subject of political action. We will appreciate your suggestions concerning the possibility of covering these or other topics, visiting the various facilities, and having a luncheon scheduled.

I have designated Mr. James R. Gustin of the Department of National Strategy, The National War College, (Code 11, Extension 5-8389) to be the project officer for the briefing here on Wednesday afternoon, 9 October, and for the visit to your Agency on Monday, 14 October.

We appreciate your support and interest in The National War College.

With kindest regards, I am

Sincerely yours,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.

70 11 3 23 11 123

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

## THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

JUL 9 - 1963

Dear Mr. McCone:

Vice Admiral Rufus E. Rose, USN, Commandant of the Industrial College of the Armed Forces, joins me in extending to you a most cordial invitation to again address the two Colleges in joint assembly at 9:00 a.m., Wednesday, 9 October, on the subject, "The Intelligence Community and National Security Policy," at The National War College.

Your exceptionally fine presentation last year made an outstanding contribution to our courses of study, and we hope this year's classes may have the privilege of hearing you and benefiting from your remarks.


The National War College policy of holding in strictest confidence the remarks made during your address and the subsequent question period assures you that matters relative to your remarks may be discussed with members of the classes of both Colleges in an atmosphere free from attribution.

We hope you will be able to remain with us after the lecture for a discussion period and a luncheon with a small group of class and faculty members from both Colleges.

Admiral Rose and I are looking forward to welcoming you back to the two Colleges on 9 October.

With kindest regards, I am

Sincerely yours,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director,  
Central Intelligence Agency  
Washington 25, D. C.

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

## THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

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With kindest regards, I am

Sincerely yours,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director,  
Central Intelligence Agency  
Washington 25, D. C.

Execut. Dir.  
63-44711

17 June 1963

MEMORANDUM FOR: Mr. John F. Blake (via DD/S)  
Mr. [redacted] (via DD/I)  
Mr. [redacted] (via DD/P)

25X1

SUBJECT : National War College

While the memory is still fresh in your minds of your tour at the National War College, we would like to have you collaborate on a report on your views of the course, the faculty, the quality of presentations, the role played by CIA, etc. Could we have this report by 1 July?

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick  
Executive Director

LBK:drm

Distribution:

Original and 1 - Blake/DDS

2 - [redacted] D/I

2 - [redacted] DDP

① - ER

1 - ExDir  
JUN 15 1963 23 6H 23

*Nat'l War College*

63-4671

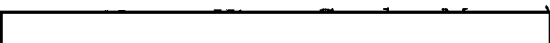
7 June 1963

MEMORANDUM FOR: General Carter  
Mr. Kirkpatrick



25X1

Mr. McCone wants a survey made of CIA graduates of the National War College to see what effect our selection and their attendance at the course has had on their careers.

DCI also wants recent graduates, including 1963 class (Jack Blake, ) to put together their views on the course, the faculty, the quality, etc.



W. Elder

25X1

THE NATIONAL WAR COLLEGE  
OFFICE OF THE COMMANDANT  
WASHINGTON 25, D. C.

JUN 17 1963

Dear Mr. McCone:

It was a great honor to have you address the seventeenth graduating class at The National War College on June 7th. Your remarks conveyed a message which provided guidance and inspiration to every one who heard them.

The members of the graduating class were deeply honored by your presence as well as by your presentation of the diplomas.

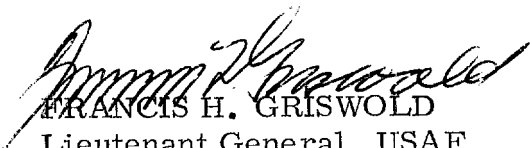
As a memento of your visit to The National War College, I have enclosed photographs taken during your visit.

I am most grateful to you for so generously giving of your invaluable time to the support of The National War College.

With kindest personal regards, I am

Sincerely yours,

Enclosures  
as stated

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director,  
Central Intelligence Agency  
Washington 25, D. C.

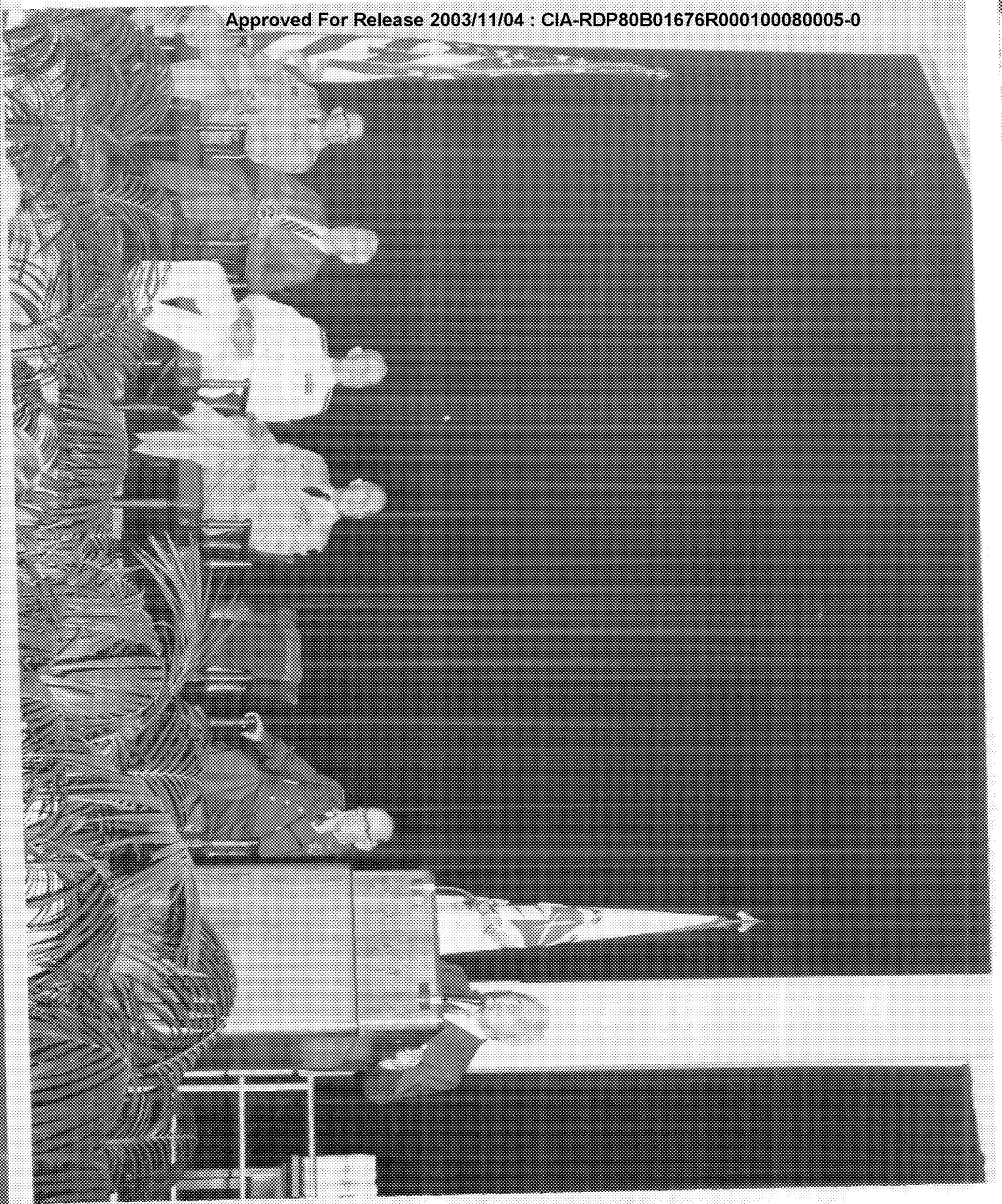
*Real June*  
*24/8*

EXECUTIVE SECRETARY FILE

*Nat'l War College*













10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7 of The National War College Course by [ ] of The Central Intelligence Agency. STAT

Throughout the year [ ] has participated actively in all the activities of the College. His questions at lectures and participation in discussion groups has been both provocative and constructive. He has on numerous occasions displayed a toughness of mind and shrewdness of judgment which have done him credit, as well as a refreshing and salty sense of humor. He has, I believe, won the universal respect and liking of a critical student body. STAT

[ ] individual research paper on [ ] was rated as excellent by the faculty reader and excellent to outstanding on oral presentation. STAT

[ ] has made a real contribution to the work of the College and has worked hard during the year. I am sure that he has gained much from this experience which should help him in his future career. It has been a pleasure and satisfaction to have him as a student. STAT

Sincerely yours,

Winthrop G. Brown  
Deputy Commandant for Foreign Affairs

The Honorable  
John McCone  
Director  
Central Intelligence Agency

Note: Orig. has gone to DD/ [ ] (career service), to Personnel file and to DTR. STAT

63-4869

10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7 of The National War College Course by Mr. John F. Blake of the Central Intelligence Agency.

Mr. Blake has displayed an excellent attitude at the College. He has participated in the questioning of lecturers with thoughtful and well expressed inquiries. He has been active in discussion groups where his contributions have been both intelligent and instructive. He has been well received by the student body, generally a group which is of such high calibre that such acceptance is not easy to win.

Mr. Blake's individual research paper on the subject, "The Political Significance of the Emergence of West Germany as the Dominant Western European Power", was thoughtful and well presented. It received high ratings from the faculty members who read the paper and from the larger group of the faculty who heard its oral presentation.

I feel that Mr. Blake has made a good contribution to the work of the College and has put his time here to good use. It has been a pleasure and satisfaction to have him as a student.

Sincerely yours,

Winthrop G. Brown  
Deputy Commandant for Foreign Affairs

The Honorable  
John McCone  
Director, Central Intelligence Agency

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Note: Orig. has gone to DD/S (Mr. Blake's career service), to DTR  
and to Personnel file.

63-4870

10 June 1963

Dear Mr. McCone:

I am happy to report the successful completion on June 7 of The National War College Course by [ ] of the Central Intelligence Agency.

[ ] has applied himself diligently to the various activities of the College during the year. His questions to lecturers have been shrewd and to the point. In discussions he has always had something useful to say and his personal background and experience has enabled him to make contributions which have been particularly interesting and helpful to the class. [ ] is a man of strong opinions and he is ready to adopt and defend a point of view quite different from that of others.

[ ] individual research paper on [ ] was a stimulating piece of work, reflecting a strongly held personal conviction which was well documented and admirably presented with effective use of visual aids as well as good oral delivery.

[ ] has made a considerable contribution to the course and I am sure has benefited substantially from it. It has been a pleasure and satisfaction to have him as a student.

Sincerely yours,

Winthrop G. Brown  
Deputy Commandant for Foreign Affairs

The Honorable

John McCone

Director, Central Intelligence Agency

Note: Orig. has gone to DD/P ( [ ] career service), to Personnel file and to DTR.

THE NATIONAL WAR COLLEGE

OFFICE OF THE COMMANDANT

WASHINGTON 25, D. C.

10 JUN 63 11 30 AM

63-4572


JUN 3 1963

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.

Dear Mr. McCone

The performance of Mr. John F. Blake of the Central Intelligence Agency, a member of the Class of 1962-1963 at The National War College, has been outstanding.

Sincerely

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

10 JUN 63

NOTED PROPERTY FILE  
10 JUN 63  
Nat'l War College

file  
63-4471

THE NATIONAL WAR COLLEGE  
WASHINGTON 25, D. C.

29 May 1963

DL/WE

Dear Mr. McCone:

We are delighted you have accepted the Commandant's invitation to address the members of The National War College on the occasion of their graduation at 10:30 a.m., Friday, 7 June. This is to advise you of the administrative arrangements for your visit.

The wives of members of the faculty and graduating class, as well as a small number of distinguished guests, have been invited to attend. We shall be most pleased if Mrs. McCone can accompany you.

In addition to the address, we would like to have you present the diplomas to the graduates. Immediately following the graduation ceremony there will be an informal reception of short duration.

In order that the Commandant may have a brief visit with you before your address, I suggest that you plan to arrive at the College about 10:10 a.m. I shall be happy to send official transportation for you and Mrs. McCone, if you so desire.

All of us at The National War College are looking forward to having you and Mrs. McCone with us on this occasion.

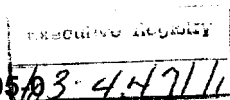
Sincerely yours,

*Milton C Taylor*  
MILTON C. TAYLOR  
Colonel, USA  
Executive Officer

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.

*National War College*





**THE NATIONAL WAR COLLEGE**  
**OFFICE OF THE COMMANDANT**  
**WASHINGTON 25, D. C.**

*Del*

10 May 1963

Dear Mr. McCone:

I am most pleased that you will address the members of The National War College on the occasion of their graduation at 10:30 a.m. on Friday, 7 June 1963.


Our graduation exercises are designed to be brief and simple. Usually the entire ceremony takes place within an hour's time and, therefore, a graduation address of not over twenty minutes duration would be considered appropriate. The wives of members of the faculty and graduating class, as well as a small number of distinguished guests, have been invited to attend.

The graduation of this year's class will complete the seventeenth year of service to the military and civilian agencies of government. The Central Intelligence Agency has participated in this program since 1948 and has three students in this year's class.

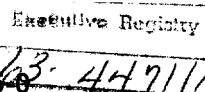
Details of the exercise will be sent to you in the near future.

With kindest regards, I am

Sincerely yours,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.



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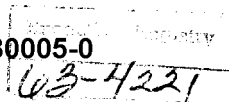
Details of the exercise will be sent to you in the near future.

With kindest regards, I am

Sincerely yours,

FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.



21 AUG 1963

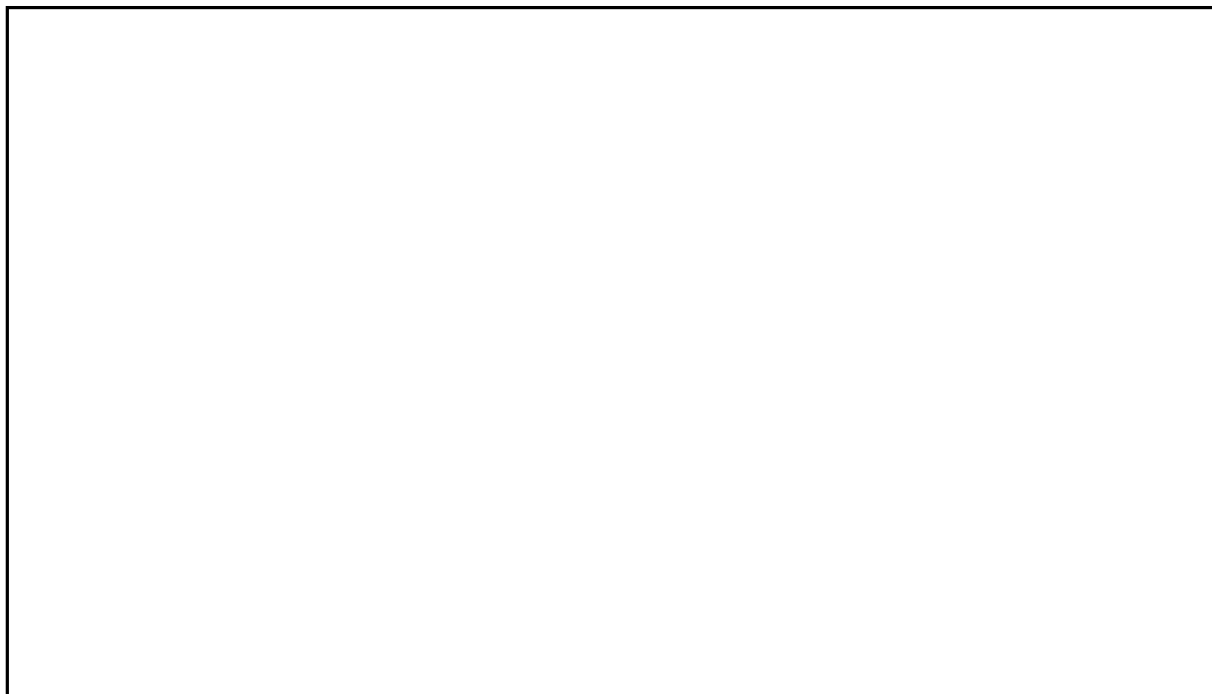
*Card*  
Lieutenant General Francis H. Griswold, USAF  
Commandant  
The National War College  
Washington 25, D. C.

Dear General Griswold:

The Director of Central Intelligence has selected the following individuals to represent the Agency in the next course of instruction at The National War College, beginning 15 August 1963:



STAT



EXECUTIVE REGISTER FILE *Nat'l War College*

Each of our nominees possesses a Top Secret clearance, and requests for "Q" clearances have been initiated. Official notification will be forwarded by our Security Office when the "Q" clearances become effective.

The Central Intelligence Agency appreciates the opportunity for continued participation in your excellent course. We are confident that our employees will gain a great deal personally from their attendance and believe that they are equipped to make a contribution to the program.

Sincerely,

END

MATTHEW BAIRD  
Director of Training

Distribution:

Orig. & 1 - Addressee  
2 - HHS  
1 - HA  
1 - HECI  
1 - A/DEI  
1 - DEH  
1 - WTR  
1 - WE  
1 - OCI  
1 - HDP/TK  
1 - HDP/TBO  
1 - OF (Ad Hoc. Comm.)  
1 - CCI  
4 - RTE

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700 10 3 08 PM '83

0005-0ve Registry

63-3675/A

10 May 1963

*W. Mark*  
Lieutenant General Francis H. Griswold, USAF  
Commandant  
The National War College  
Washington 25, D. C.

Dear General Griswold:

Thank you for your letter expressing appreciation for The National War College visit to the Agency. We were honored to have the group here, to learn that the visit was worthwhile and to know of your interest in scheduling a similar visit next year.

Please consider this note as a firm invitation to The National War College to include again a visit to the Agency in next year's academic year.

Faithfully yours,

(Signed) Marshall S. Carter

Marshall S. Carter  
Lieutenant General, USA  
Acting Director

O/DDCI/ ☐ lcv  
Distribution

Orig - Adse

1 - ER

1 - Ex Dir

1 - EA/DCI

1 - EdB

1 - OTR

STAT  
EX-107 REGISTRY FILE *National War College*

63-3675

THE NATIONAL WAR COLLEGE  
OFFICE OF THE COMMANDANT  
WASHINGTON 25, D. C.

30 April 1963


Dear Mr. McCone:

Please allow me to again express my appreciation and that of the Class for the very excellent visit that your staff arranged for The National War College this year.

The lectures, the luncheon, and the added touch of arranging so that former graduates could be with the group, were most appreciated. The hospitality proffered by General Carter and Mr. Kirkpatrick, and the excellent arrangements made by the project officer, [ ] enabled the Class to obtain maximum value from the visit.

I certainly feel that a visit from the Class to your excellent facilities and a briefing program, followed by various visits to exhibits, is a most worthwhile way to spend one of our academic days. If such a visit next year would be convenient, we would like to now ask that one be contemplated.

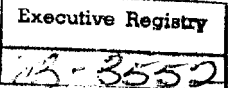
Sincerely,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.

12  
13

APR 30 1963



THE NATIONAL WAR COLLEGE  
WASHINGTON 25, D. C.  
26 April 1963

*noted by ODCI*  
*12 May 63*  
*WCH*

Dear General Carter:

On behalf of The National War College, please accept my sincere thanks for a most instructive, informative and pleasant visit to The Central Intelligence Agency on April 18, 1963.

First of all, the opportunity to meet with and talk to your most capable personnel and the renewal of acquaintanceships with graduates of The National War College, made a thoroughly worthwhile day for us. The outstanding administrative arrangements, coupled with a most pleasant lunch, for which you have our grateful thanks, set the stage for a most rewarding day.

Then, too, the program arranged showed a complete understanding of our needs and demonstrated to us the fine skills of your personnel.

The format of the morning program was exactly right. The initial pair of briefings, followed by a country study in depth, filled the bill precisely from my viewpoint.

Since no one man saw all of the afternoon exhibits, I hesitate to make a concrete evaluation at this point. However, the lecture which Group IX was privileged to hear and the subsequent visit to your splendid exhibit of documents and related materials was most impressive. We will, in the near future, be in touch with members of your planning staff and give them any additional comments we may develop as to the other parts of the afternoon program.

Many thanks to you and members of your staff for such a professionally stimulating visit. It indeed gave all of us an insight into many areas not otherwise covered in our year's work. Please keep us in mind for a return visit next year.

Sincerely yours,

*Francis T. Pachler*  
FRANCIS T. PACHLER

Major General, U. S. Army  
Deputy Commandant for Academic Affairs

*Feb 30 10 22 AM '63*

Lieutenant General Marshall S. Carter, USA  
Deputy Director, Central Intelligence Agency  
Washington 25, D. C.

EXECUTIVE REGISTRY FILE

MEMORANDUM FOR: DCI Signatures

— choice of memo or  
ltr. to Sec Def re  
Natl Tax College visit.

— ltr to Gen. Gruenewald  
acknowledging his  
appreciation of visit. \_\_\_\_\_  
(DATE)

File ER -

FORM NO. 101 REPLACES FORM 10-101  
1 AUG 54 WHICH MAY BE USED.

(47)



63-3384

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

Hon. Robert S. McNamara  
Secretary of Defense  
Washington 25, D. C.

Dear ~~Bob~~ *Mr. Secretary*:

We were honored to have a visit from the National War College on the 18th of April, and to give them a run-down on some of the types of work in which we are engaged. ~~We were delighted to be able to have this opportunity to fit into their busy schedule.~~

*It is always a pleasure to assist the Services in their work, and I hope this visit provided them with a view of some of the things which the Central Intelligence Agency can do for them.*

With very best wishes,

Sincerely,

John A. McCone  
Director

NEGATIVE

RECEIVED

FILE

*Not the Party*

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

U. 63-3385



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

MEMORANDUM FOR THE SECRETARY OF DEFENSE

You will be interested in looking at the attached program for the visit of the National War College in the Agency on 18 April. At their request we gave them a briefing on scientific and technical intelligence collection. Dr. Wheelon covered the processing of ELINT from the collection phase to the National Estimate, and [redacted] described his organization. In the second presentation Col. J. C. King, the Chief of our Western Hemisphere Division, gave the group a report on counterinsurgency in Colombia. During the afternoon the faculty and student body were split up into groups of 18 and were shown a display of our paramilitary equipment, the very advanced Security Control Room in this building, the Message Center and Cable Secretariat (which, incidentally, in 1962 handled an average of [redacted] per minute, 24 hours a day, throughout the entire year), an exhibit of all intelligence periodicals and the [redacted] the sophisticated automation of our operational files, and a 55-minute film which is the composite of the highlights of our major training films. In addition, some of the faculty and staff attended a lecture on photo interpretation being given by Arthur Lundahl to one of our training courses.

The day was designed to give the National War College faculty and students a better appreciation of the assets and capabilities of this organization. General Pachler has advised General Carter that they considered it worthwhile and would like to return next year.

John A. McCone  
Director



CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

8 April 1963

63-2940

[Redacted] USA (Ret.)  
Member, Board of National Estimates

Word may have already reached you that the Commandant and Directing Staff of the National War College, as well as the 1962 - 1963 Student Body and Faculty, will visit Headquarters Building on Thursday, 18 April 1963. So that we may do everything in our power to make this initial visit an outstanding day for the War College party, we plan to give them a glimpse of CIA at work--through afternoon visits to selected areas--following a formal morning program in the CIA Auditorium and a luncheon in the North Cafeteria area. For your information, I am enclosing an advance copy of the proposed agenda.

I am particularly anxious that our hospitality be flawless. Accordingly, I am asking all of the National War College Alumni in the headquarters area to make themselves available as co-hosts at the luncheon. This will be a "sit-down" luncheon, arranged with 8- to 10-men table groupings. I am hopeful that each table will include one or more of our NWC Alumni in the Group. Confirmations may be made through the OTR Registrar, [Redacted] or through [Redacted] in my office (extension [Redacted]). These gentlemen will arrange to admit you on the basis of badge identification; billing for your personal luncheon can occur later. For ease of recognition to the student body, I suggest you equip yourself with a name badge and class year. Wear your tie, if you wish!

Many of you will wish to attend all, or portions of, the morning program, to which you are cordially invited. It would be particularly appropriate for some of the Alumni to volunteer as guides to accompany the group to the afternoon visits. If you are willing to do so, I suggest the offer be made promptly to the OTR Registrar, who will acquaint you of particulars.

(Signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick  
Executive Director

*Natl War College*

Enclosure: As stated above

STAT

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10 Apr 63)

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OGC

Comptroller

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Invitations extended orally to:

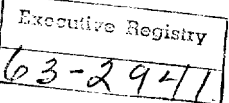
Dr. Wheelon AD/SI

J. C. King, C/WH

Mr. Lundahl, D/NPIC

Col. Baird, D/TRNG

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0



Mr. Ray S. Cline  
Deputy Director (Intelligence)

Dear Mr. Cline:

Word may have already reached you that the Commandant and Directing Staff of the National War College, as well as the 1962 - 1963 Student Body and Faculty, will visit Headquarters Building on Thursday, 18 April 1963. So that we may do everything in our power to make this initial visit an outstanding day for the War College party, we plan to give them a glimpse of CIA at work--through afternoon visits to selected areas--following a formal morning program in the CIA Auditorium and a luncheon in the North Cafeteria area. For your information, I am enclosing an advance copy of the proposed agenda.

I am particularly anxious that our hospitality be flawless. Accordingly, I am asking senior Agency officials and all of the National War College Alumni in the headquarters area to make themselves available as co-hosts at the luncheon. This will be a "sit-down" luncheon, arranged with 8- to 10-men table groupings. I am hopeful that each table will include one or more Agency officials. Confirmations may be made through the OTR Registrar, [redacted] or through [redacted] in my office (extension [redacted]), who will acquaint you with particulars. These gentlemen will arrange to admit you on the basis of badge identification; billing for your personal luncheon can occur later. For ease of recognition to the student body, you will be given name badges.

Many of you will wish to attend all, or portions of, the morning program, to which you are cordially invited.

Lyman B. Kirkpatrick  
Executive Director

Enclosure: As stated above

(EXECUTIVE REGISTRY FILE

*Natl War College*

U. 63-3385



# CENTRAL INTELLIGENCE AGENCY

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

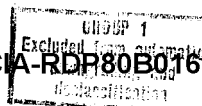
## MEMORANDUM FOR THE SECRETARY OF DEFENSE

You will be interested in looking at the attached program for the visit of the National War College in the Agency on 18 April. At their request we gave them a briefing on scientific and technical intelligence collection. Dr. Wheelon covered the processing of ELINT from the collection phase to the National Estimate, and [redacted] described his organization. In the second presentation Col. J. C. King, the Chief of our Western Hemisphere Division, gave the group a report on counterinsurgency in Colombia. During the afternoon the faculty and student body were split up into groups of 18 and were shown a display of our paramilitary equipment, the very advanced Security Control Room in this building, the Message Center and Cable Secretariat (which, incidentally, in 1962 handled an average of one message per minute, 24 hours a day, throughout the entire year), an exhibit of all intelligence periodicals and the Biographic Register, the sophisticated automation of our operational files, and a 55-minute film which is the composite of the highlights of our major training films. In addition, some of the faculty and staff attended a lecture on photo interpretation being given by Arthur Lundahl to one of our training courses.

The day was designed to give the National War College faculty and students a better appreciation of the assets and capabilities of this organization. General Pachler has advised General Carter that they considered it worthwhile and would like to return next year.

John A. McCone  
Director

SECRET



63-2222

15 March 1963

*Handwritten: sent*  
Major General Francis T. Pachler  
Deputy Commandant for Academic Affairs  
The National War College  
Washington 25, D. C.

Dear General Pachler:

This confirms my telephonic invitation to the student body and accompanying faculty of the National War College to have lunch with us in the Central Intelligence Agency building at Langley on the day of your visit, 18 April. We plan two formal briefings in the morning with appropriate question periods and coffee breaks. After lunch we plan on breaking the group up into smaller elements for visits to three or four of our senior operating offices, such as:

- 17 APR 1963*
- a. A display of covert paramilitary equipment;
  - b. The automated central operational files;
  - c. The panorama of intelligence publications;
  - d. The Message Center/Cable Secretariat/Intelligence Watch Officer Group areas; and
  - e. A brief glimpse of training films of clandestine techniques.

We think all in all the student body would be interested and appreciate these displays and would leave the building in mid-afternoon with a better impression of our mission and capabilities.

We are delighted that you have accepted for the student body and we will be in touch with you on details.

Faithfully yours,

WMS 18 11 TS WH :23

EXECUTIVE REGISTRY FILE

MSC:blp

Distribution

Orig & 1 - Addressee

1 - DDCI 1 - Executive Director 1 - ER

*Handwritten: Natl War College*  
Marshall S. Carter  
Lieutenant General, USA

Deputy Director

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UNITED STATES GOVERNMENT

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

Executive Registry

63-2106

# Memorandum

TO : ADTR

DATE: 12 March 1963

FROM : C/RS/TR

SUBJECT: Progress Report, National War College Day

Here is a progress report on planning as of this date for the visit of the National War College group on 18 April.

## Actions Taken

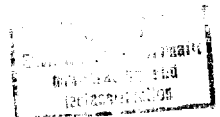
25X1 Security Arrangements. [ ] SO/TR and I have met 25X1 with [ ] of Physical Security here and at NWC with Col. Milton Taylor, Executive Officer and Lt. Col. Irving Goldner, Assistant Executive Officer. OS will issue special badges on arrival and will permit entry of class from auditorium to main building via escalator entrance.

Morning Speakers. Col. J. C. King, as the principal speaker on "Counterinsurgency in Colombia," has a copy of the Executive Director's memorandum as well as two copies of NWC's draft syllabus on Counterinsurgency. Col. King reports extra copy of syllabus was sent some days ago to [ ] Col. King informed 25X1 me on 11 March that he is awaiting report from [ ] about 15 25X1 March). He plans to visit [ ] during the following week to 25X1 obtain first-hand answers to some questions which perplex him now. It is possible that Col. King may elect to have [ ] here on 25X1 18 April.

25X1 Dr. Wheelon, AD/SI, is scheduled to present topic on "Uses made of intelligence gathered by electronic and other fast means of collection." [ ] OSI Briefing Officer, states AD is arranging for preparation of visual aids.

Each speaker has been informed of desire for a "dry-run."

Classroom Facilities. The CIA Auditorium and GA-13 (Security's Classroom) and OTR's 1A-07 and 1A-13 have been reserved for 18 April.



After-luncheon Exhibits and Demonstration. [ ]

Chief, Intelligence School is responsible for exhibit of intelligence products. Since much time has elapsed since last exhibit, considerable re-doing by graphics will be in order. [ ] plans to use 25X1 1A-07 and 1A-13; he will include display of publications produced by CIA.

[ ] Training Officer has been working on logistical problems associated with running a large group through the WALNUT installation in a limited time. [ ] Tom Karamessines and [ ] are considering how to present a meaningful exhibit for successive waves of visitors in room GA-13 while they are in this "staging area" before and after demonstration. 25X1 25X1

For each of the 160-165 visitors to view both of the above and change stations will take almost 2 1/2 hours. The visiting party will need to be divided into two groups of approximately 80 each. (RID figures elapsed time will be greater if there are more parties of lesser numbers each. Reason: lead time for first wave in each group.)

Actions Planned

Luncheon Arrangements. XO/TR has suggested that I deal with [ ] on making special arrangements for luncheon service in North Cafeteria, after I have ascertained through OS Day where money is to come from for luncheon and for morning coffee break. Decision on source of funding being awaited. 25X1

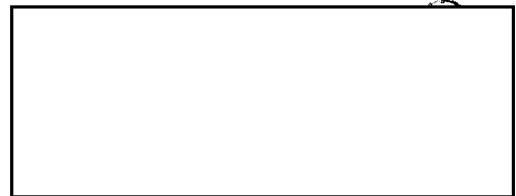
Agency Hosts. Mention has been made of the desirability of inviting NWC alumni to attend morning session and act as hosts in the cafeteria. List is attached suggesting the College alumni available at headquarters who attended under Agency sponsorship. There are some additional alumni in the building such as [ ] of ONE. I have also been informed that Senior Officials will attend an Executive luncheon. The Registrar Staff, OTR, is prepared to do any necessary paper work when a determination is made about extending invitations to Agency hosts. 25X1

Invitation to NWC. We are planning for a full day. NWC requested a half-day; however, their afternoon schedule of 18 April is free. To my knowledge, no formal or informal invitation has been extended to the Commandant of the Agency's desire to have the entire group remain here in the afternoon.

Actions Pending Decision

Funds. Before I negotiate with Logistics Services Division and the cafeteria authorities, a decision is needed on the source of funds available to accommodate the suggestion of the Executive Director that General Carter "extend an invitation to the Commandant for the College to be our guests at lunch." Presumably, similar funds will cover the coffee break in morning assembly.

Afternoon Schedule. As outlined above, our afternoon-session planning assumes that each visitor is expected to see the same things. Another arrangement would involve permitting each visitor to choose whether he personally wanted to visit the exhibit or the WALNUT demonstration (or something else). The elapsed time thus spent here in the afternoon would be much shortened and less hurried. Should the Executive Director prefer the alternative of visitor's choice, we could so arrange with the College in advance.



25X1

Attachment: National War College Graduates 1948-63 (Secret)

25X1

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DTR 1978

63-487/2

28 February 1963

MEMORANDUM FOR: Acting Director of Training  
FROM : Registrar, OTR  
SUBJECT : Preparation for NWC Visit of 18 April

1. On Monday afternoon, 25 February, I met with Colonel J. C. King. He read the memo sent by the Executive Director to DTR on 23 January, and requested a copy for his file. Since Colonel King was identified as the principal speaker on the main subject of counterinsurgency in Colombia, I not only made a copy of the memo available to him at that time but I also gave him for retention both sets earlier provided me by the NWC Chief Instructor on the counterinsurgency coverage which is to be presented during the period 11-24 April to NWC students.

2. Colonel King plans to communicate soon with [redacted] and promised to let me know of developments. We spoke of a tentative time span of 2-2½ hours. I foresee about a 60 minute presentation, at least a 20 minute break, followed by 45-60 minutes of questioning. Mention was made also of the "dry run" need.

3. I explained to Colonel King that the present concept of the program in the auditorium includes:

(a) Arrival of 160-165 visitors by bus and badging by Security in time for 0900 greetings by General Carter, as official host.

(b) A presentation, probably by Dr. Wheelon of OSI, in response to NWC's request that we also include coverage on electronic and other fast means of intelligence gathering. (The language of this topic could involve both DDR and OSI responsibilities so [redacted] OSI Briefing Officer, has proposed that emphasis be put on the uses made of intelligence gathered by fast means. I've talked with Colonel McChristy, of NWC, and he is quite agreeable to the change.)

(c) Exhibits by OTR, selected by [redacted] to be available around the rear areas of the auditorium for viewing during a coffee break.

Excluded from automatic  
downgrading and  
declassification

(d) Presentation and questioning on counterinsurgency in Colombia.

4. The above, as explained to Colonel King, fills our morning session. With the word received last week that General Carter had announced an afternoon program within the building, I have taken these preliminary steps:

(a) Using WALNUT as a likely station to visit in the afternoon, [ ] and I have just taken a complete tour of RID and have been thoroughly briefed by [ ]. We've also talked briefly with [ ] about the possible impact. It appears to me that WALNUT introduces enough surmountable factors to suggest at least a 2-station concept for touring the building. The maximum number to be meaningfully accommodated in the "meaty" area of the WALNUT installation is 15-16 in one group. It looks very much like 25 minutes is a fast run-through for one group; and yet it would still give them enough time to make the unit rewarding. [ ] feels we could send subsequent waves through at no closer than 5-to-10 minute intervals. For ten groups (150-160 total persons) elapsed time at WALNUT would total as little as 70 minutes (at 5 minute intervals) or as much as 115 minutes (at 10 minute intervals). With half the class at one time, it would take from 45 to 65 minutes at WALNUT for each half.

(b) I have reserved GA-13, the OS classroom (capacity 80) as a waiting or briefing area for WALNUT.

5. If we shape up well on the planning for the WALNUT visit, something else should be planned for 1A-07. We have several possibilities, not yet explored. One would include omitting [ ]'s display from the auditorium in the a.m. and showing it in 1A-07 in the p.m.

6. XO/TR has suggested that I deal with [ ] Logistics Services Division, in exploring arrangements for coffee and luncheon for the group, after first checking with [ ] on availability of funds for this purpose. I have talked with [ ] he has asked that I hold off for a few days pending decision and assurance that the group will be here for luncheon, and as guests of the Agency. Original planning called for the presence of NWC Alumni from CIA acting as hosts.

7. I have nothing else to report other than that arrangements will be made at the proper time for Colonel King to attend the student-presented briefing on Colombia at the NWC on 17 April. Colonel King thinks now that we would like to hear it.

25X1  
25X1

*Publications  
Display*  
*Security  
Control  
Room*  
*1 WOB*

25X1

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25X1

25X1

DD/S 63-0301

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Executive Registry  
65-3926

*✓*  
Lt. General Francis H. Griswold, USAF  
Commandant  
The National War College  
Washington 25, D. C.

Dear General Griswold:

Thank you for your recent letter to the Director of Central Intelligence advising that the Joint Chiefs of Staff have invited this Agency to nominate three of its members to attend the next course of instruction at The National War College which commences in August 1963.

Please be assured that we are happy to have the opportunity to take part again in The National War College program and definitely expect to use our quota.

We will be prepared to nominate our representatives very soon and will furnish their names and pertinent biographic, employment, and security clearance information in accordance with the administrative instructions issued by The National War College.

Faithfully yours,

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

ORIGINATOR:

*ffg*  
Acting Director of Training

*29 Dec 63*  
Date

CONCUR:

24 JAN 1963

Deputy Director (Support)

Date

Distribution: 1 - Adrse

2 - DD/S w/cy basic

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**MEMORANDUM FOR: General Carter**

Attached is a proposed letter to Lieutenant General Francis H. Griswold, Commandant, The National War College, acknowledging his letter to Mr. McCone which advised that the Joint Chiefs of Staff have allocated to the Agency a quota of three students for the August 1963 course of instruction at the College. Our letter also advises General Griswold that we will forward names of our representatives very soon.

Request your signature.



L. K. White

24 JAN 1963  
(DATE)

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Executive Registry

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11 6 JAN 1963

*Handwritten signature*  
Lt. General Francis H. Griswold, USAF  
Commandant  
The National War College  
Washington 25, D. C.

Dear General Griswold:

Thank you for your recent letter to the Director of Central Intelligence advising that the Joint Chiefs of Staff have invited this Agency to nominate three of its members to attend the next course of instruction at The National War College which commences in August 1963.

Please be assured that we are happy to have the opportunity to take part again in The National War College program and definitely expect to use our quota.

We will be prepared to nominate our representatives very soon and will furnish their names and pertinent biographic, employment, and security clearance information in accordance with the administrative instructions issued by The National War College.

Faithfully yours,

(Signed) Marshall S. Carter

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

(EXECUTIVE REGISTRY FILE)

ORI

Acting Director of Training

23 Jan 63  
Date

CONCUR:

700 54 18 23 14 83

24 JAN 1963

Deputy Director (Support)

Date

Distribution: Orig & 1 - Adrse 2 - DD/S w/cy basic

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1 - DDCI basic

OTR:RS:WLG(23 Jan) 1 - ER w/cy basic

THE NATIONAL WAR COLLEGE  
OFFICE OF THE COMMANDANT  
WASHINGTON 25, D. C.

WAC

JAN 14 1963

Dear Mr. McCone:


It is my pleasure to inform you that the Joint Chiefs of Staff have allocated a quota of three members from your Agency as students for the next course of instruction at The National War College which commences in late August 1963, and continues for approximately ten months.

The people of your agency have added greatly to the overall success of the College since its founding and they may be expected to do so in the future. I do hope, therefore, that your agency will be able to fill its quota.

A short memorandum concerning administrative details is inclosed.

It is a real pleasure for me to extend this invitation to you to continue to furnish students to join in the activities of the College.

Sincerely,

  
FRANCIS H. GRISWOLD  
Lieutenant General, USAF  
Commandant

1 Incl

28

The Honorable John A. McCone  
Director  
Central Intelligence Agency  
Washington 25, D. C.

**SECRET**

23 January 1963

**MEMORANDUM FOR: Director of Training****SUBJECT : Visit of the National War College to CIA  
on 18 April 1963**

1. Thank you for sending me the War College program for counter-insurgency indicating their plan to visit the Agency on 18 April. I think we should do everything in our power to make this an outstanding day for the War College, to give them a glimpse of CIA at work, and also a good test of our hospitality.

2. I would mention to Col. King that he will be the principal person to discuss the subject of counterinsurgency in [redacted] He plans to ask [redacted] to prepare an up-to-date report [redacted] to be ready in April. I think also that we should insure that the other CIA speakers are absolutely top caliber and that we have at least one dry run for General Carter and myself well prior to the date. General Carter will wish to be present during the session and be the official host, and if Mr. McCone is in town, he will undoubtedly make an appearance.

25X1

25X1

25X1

3. I think also we should work out a short period to take the group around--probably in units not to exceed 20 to 30, and show them something of the interesting sites of the building. I have in mind such things as WALNUT, the Cable Secretariat, the Signal Center, and perhaps others. This should be designed to show them some of the vital elements of our work and not just people working at desks, which can be seen anywhere. We might wish to consider certain displays that we might put on for them, such as one of all publications produced by CIA, one of the less sensitive devices developed by TSD, and perhaps something from OTR in the air drop and caching fields. We naturally should arrange at least a coffee break in the morning, and I am going to suggest to General Carter that he extend an invitation to the Commandant for the College to be our guests at lunch. This would be too big a group to accommodate in the Executive Dining Room, but we could take over all or part of the North Cafeteria and arrange it so there would be a liberal number of CIA hosts.

(EXECUTIVE REGISTRY FILE)

*Not War College*

**SECRET**

4. In other words, I want to make this a day which every student at the War College will remember as one of the best of the year and feel that not only does CIA produce good speakers, but they have a "hot outfit" that can do things right. Thus, I want all the administrative arrangements and presentations, as well as our hospitality, to be flawless.

(signed) Lyman B. Kirkpatrick

**Lyman B. Kirkpatrick**  
**Executive Director**

ExDir:LBK:drm

**Distribution:**

Original and 1 - Addressee

~~1 - O/DCI~~

~~1 - O/DBGI~~

✓ 1 - ER

1 - ExDir

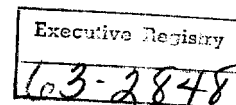
<sup>OTR</sup>  
Encl: <sup>1</sup> m/r dated 15 Jan 63

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**SECRET**

LBK

THE NATIONAL WAR COLLEGE  
WASHINGTON 25, D. C.



2 January 1963

Mr. Lyman B. Kirkpatrick  
Executive Director  
Central Intelligence Agency  
Washington 25, D. C.

Dear Mr. Kirkpatrick:

Please accept my belated thanks for the very excellent report of the Colombia Survey Team. The survey has proved very useful to several of our students who have chosen to write their individual research paper on Colombia.

I have asked Colonel McChristy, our Counter-insurgency Course Director, to contact Colonel King, as you suggested. We have also made tentative arrangements with  regarding a visit by the Class to your new building.

Your help in securing the Colombia Survey and furnishing it to us is deeply appreciated.

Sincerely,

A handwritten signature in cursive script, appearing to read "F. T. Pachler".

F. T. PACHLER  
Major General, USA  
Deputy Commandant for  
Academic Affairs

STAT  
(EXECUTIVE REGISTRY FILE

*Natl War College*

<b>TRANSMITTAL SLIP</b>		DATE
TO: Executive Registry		
ROOM NO. 7-E-12	BUILDING Hdgrs.	
REMARKS:  File copy.  (REF: 63-392)		
FROM: Director of Training		
ROOM NO. 1D-0418	BUILDING Hdgrs	EXTENSION
FORM NO. 241 1 FEB 55		REPLACES FORM 36-8 WHICH MAY BE USED.  GPO : 1957-O-439445 (47)

STAT

UNCLASSIFIED		CONFIDENTIAL		SECRET	
CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS		DATE		INITIALS
1	A/DCI				
2	DCI				
3	ER				
4					
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
<b>Remarks:</b>  A copy has gone to DD/S for OTR.  63-3675 L/a  13 May 63  K.B					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.				DATE	
Executive Director				3 May 63	



SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM			
UNCLASSIFIED		CONFIDENTIAL	SECRET
CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP			
TO	NAME AND ADDRESS	DATE	INITIALS
1	Mr. Elder		HL
2	Mr Kirkpatrick	13 May	LBK/m
3			
4			
5			
6			
ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
Remarks:			
<p>The DCI asked for something to send to Sec. Def. on the War College visit.</p> <p>Gen. Carter suggests the letter.</p> <p>A memo. is also attached.</p> <p>(2) Gen'l Carter decided not to send either. Heded, however, sign acknowledgment letter from Gen'l G. J. Arnold</p>			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
Kirkpatrick			23 Apr.

UNCLASSIFIED		CONFIDENTIAL		SECRET	
<b>CENTRAL INTELLIGENCE AGENCY</b> <b>OFFICIAL ROUTING SLIP</b>					
TO	NAME AND ADDRESS	DATE	INITIALS		
1	DDCI <i>4/30/63</i>	<i>4/30/63</i>	<i>[Signature]</i>		
2	DCI		<i>HL</i>		
3	ER				
4					
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
<b>Remarks:</b>  <p style="text-align: center;">Copy has gone to DD/S for OTR.</p>					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.				DATE	
Executive Director				29 Apr 63	
UNCLASSIFIED		CONFIDENTIAL		SECRET	

UNCLASSIFIED		CONFIDENTIAL		SECRET	
CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS		DATE	INITIALS	
1	DDCI (5 June)		5 June	(11)	
2	DCI		7 June	WZ	
3	Executive Director		11 June	LBM	
4	ER				
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
Remarks:					
<p>Copy has gone to DD/S for information and for Mr. Blake's personnel file. (Mr. Blake's career service is DD/S.)</p>					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.				DATE	
O/Executive Director				5 June 68	
UNCLASSIFIED		CONFIDENTIAL		SECRET	

UNCLASSIFIED				CONFIDENTIAL				SECRET			
<p align="center"><b>CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP</b></p>											
TO	NAME AND ADDRESS						DATE		INITIALS		
1	<b>DD/S</b>										
2											
3	<b>D/Training</b>										
4											
5											
6											
ACTION			DIRECT REPLY			PREPARE REPLY					
APPROVAL			DISPATCH			RECOMMENDATION					
COMMENT			FILE			RETURN					
CONCURRENCE			INFORMATION			SIGNATURE					
<p><b>Remarks:</b></p> <p align="center">I believe the attached letter answers these, but if you feel something more formal should be forthcoming, let me know. If not, then further implementation is up to the Director of Training. *</p> <p>*Mf. [ ] has this in hand and is waiting for the attached papers. Rcm - 13 Aug <b>LBK</b></p> <p>(Note: Orig. of attached letters and ER copy of DCI's answer went to D/TR w/orig of this buck slip.)</p> <p align="center">FOLD HERE TO RETURN TO SENDER</p>											
FROM: NAME, ADDRESS AND PHONE NO.								DATE			
<b>Executive Director</b>								<b>13 Aug</b>			

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SECRET

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080003-0

## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Preparation for NWC Visit of 18 April

FROM:

C/RS/TR  
GC-03

NO.

DATE

28 February 1963

TO: (Officer designation, room number, and building)

DATE

OFFICER'S  
INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.

ADTR

1 MAR 63

*[Signature]*

2.

3.

Executive Director

3/2

LBR

4.

5.

6.

ER

7.

8.

9.

10.

11.

12.

13.

14.

15.

1 to 3 I am prepared to change or modify this in any way that will make this a good show

*[Signature]*

→ file action  
Completed  
Do not route.



SECRET



CONFIDENTIAL

INTERNAL  
USE ONLY

UNCLASSIFIED

☐ UNCLASSIFIED ☐ INTERNAL USE ONLY ☒ CONFIDENTIAL ☐ SECRET

Approved For Release 2003/11/04 : CIA-RDP80B01676R000100080005-0

# ROUTING AND RECORD SHEET

2624

SUBJECT: (Optional)

Progress Report, National War College Day

FROM:

C/RS/TR

NO.

DATE

12 March 1963

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

RECEIVED

FORWARDED

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. ADTR  
1D-0418 Hq.

12 MAR 63

AD

2.

3. Executive Director  
7D-59 Hq.

LPA

4.

5.

6.

7. E.R.

8.

9.

10.

11.

12.

13.

14.

15.

1 to 3 for your information, these are the arrangements proposed.

File - Action Completed - do NOT put on reading board. P.